Telephone: (204) 927-2310



The CATHOLIC WOMEN'S LEAGUE of CANADA

C-702 Scotland Avenue, Winnipeg, MB R3M 1X5 Website: www.cwl.ca Email: info@cwl.ca

MEMO

Date: April 11, 2023

Re: Updates to the National Manual of Policy and Procedure

Following are instructions for updating the *National Manual of Policy and Procedure* (2022). A digital, current and searchable version of the *National Manual of Policy and Procedure* is available free of charge on the League website at cwl.ca for those who choose not to maintain a paper copy.

Remove	Insert	Page/Line reference	Description of Change
Cover	Cover	-	Updated revision date
TofC	TofC	-	Updated Table of Contents
31-34	31-34	Page 32, lines 10-36	Updated life membership criteria and nomination and
		Page 33, lines 1-41	approval procedure.
		Page 34, lines 1-21	
75-78	75-78	Page 76, line 22	Removes reference to documents no longer in
			circulation.
		Page 76, line 27	References national position papers.
		Page 76, line 28-29	References briefs, petitions, letter-writing and
			postcards.
141-144	141-144	Page 141, line 22	Housekeeping
		Page 141, line 37	
		Page 142, line 6	Allows former members' celebrating 100 th plus
			birthdays to be printed.
181-182	181-182	Daga 192 lines 12 12	Havadrania
		Page 182, lines 12-13	Housekeeping
191-194	191-194	Page 192, lines 10-12,	
		23-25, 33-35	Revised the wording of motions to allow for
		Page 193, lines 7-9,	numbering.
		12-14	
	208-218	Page 208-212	Addition of Appendix 7: National Position Papers
		Page 213-218	Addition of Appendix 8: Briefs, Petitions, Letters and
		1 age 215-210	Postcards



National Manual of Policy and Procedure

2023

The Catholic Women's League of Canada

The Catholic Women's League of Canada C-702 Scotland Avenue Winnipeg, Manitoba R3M 1X5

Telephone: (204) 927-2310 Email: info@cwl.ca Website: cwl.ca

Inventory Item 615

CONTENTS

Introduction	1
Section 1: General Information	11
Historical Background (C&B Part I)	11
Core Principles	14
Objects (C&B Part IV)	14
Principal Ministries	14
Spiritual Program (C&B Part VI)	15
Patroness (C&B Part II)	15
Symbols (C&B Part III)	16
Section 2: Policy (C&B Part VII)	21
Policy	21
CWL Councils and the Local Church	21
WUCWO Affiliation	21
Other Affiliations	23
Section 3: Membership (C&B Part VII)	31
General Membership	31
Transfer of Membership	32
Life Membership	32
Privacy Policy	35
Ethical Guidelines	35
Conflict of Interest	35
Member Recognition: Pins and Awards	35
Funeral and Honour Guard Protocol	39
Section 4: Organization (C&B Part VIII)	51
General	51

Organizing a Parish Council	51
Amalgamating Parish Councils as a Result of Parish Restructuring	52
Inactivating a Parish Council	55
Disbanding a Parish Council	56
Reactivating a Parish Council	58
Organizing a Diocesan Council	58
Amalgamating a Diocesan Council	59
Organizing a Regional Committee	62
Funding Regional Committees	64
Section 5: Positions and Responsibilities	71
Spiritual Advisor (C&B Part IX)	71
Directors (C&B Part X)	71
Officers (C&B Part XI)	72
Duties of Officers and Standing Committees (C&B Part XII)	73
Guidelines for Annual Written Reports	77
Parish Activities	79
Section 6: Quorums, Meetings (C&B Part XIV)	81
Quorum at All Levels	81
Meetings	81
annual meetings of members & Conventions	84
Section 7: Eligibility, Nominations and Elections (C&B Part XVI)	101
Eligibility for Office	101
Term of Office	101
Nominations and Elections	102
Section 8: Finance (C&B Part XVII)	121
Per Capita Fees: Diocesan, Provincial and National	121
Increasing Per Capita Fees	121

Membership Fees		124
Increasing Membership	Fees	125
Financial Projects		126
National Voluntary Fund	S	126
Auditors and Audit of Ac	counts	127
General Liability Insurar	ıce	127
Section 9: National Office and	Executive Director (C&B Part XVIII)	131
Section 10: Media		141
The Canadian League (C	&B Part XIX)	141
Spotlight Council Submis	ssions	142
Council Facebook Guide	ines	143
Style Guide for Publicati	ons	144
Advertising		146
Website		148
Section 11: Governance of the	e Organization	151
C&B Purpose and Ameno	lment (C&B Part XXI)	151
P&P Purpose and Revisi	on	155
Parliamentary Procedur	e (C&B Part XXI)	155
Motions		157
Appendix 1: Privacy Policy		171
Preamble		171
Management		171
Notice		172
Choice and Consent		172
Collection		173
Use and Retention		174
Access		175

Disclosure to Third Parties	176
Security	177
Quality	177
Monitoring and Enforcement	177
Benefits of Using Blind Carbon Copy	178
Appendix 2: Ethical Guidelines	181
General Norms of Basic Respect and Care	181
Transparency and Trust in Relationships	182
Relationships with Young Persons	182
Relationships with Colleagues and the Clergy	183
Personal Commitments and Responsibilities	183
Civic Duties	183
Screening Procedures	184
Appendix 3: Samples	191
Sample Agenda	191
Sample Minutes	192
Sample Parish Council Budget	194
Sample Parish Activities Report	195
Sample Standing Rules	196
Appendix 4: Revisions to the P&P	201
Appendix 5: Archives Guidelines for League History Provincial, Diocesan and Par	ish Councils
	202
Appendix 6: Conflict of Interest Policy	205
Appendix 7: National Position Papers	208
Appendix 8: Briefs, Petitions, Letters and Postcards	213

7

GENERAL MEMBERSHIP

- 1. Membership in the League is established and maintained by payment of the annual prescribed membership fee through a local parish council in accordance with Part XVII, Section 4.
- 5 2. It is the responsibility of the treasurer at parish council level to remit promptly to national office, all per capita fees when collected. A paid up membership entitles the member:
 - To voting privileges, where applicable, and eligibility for office by election or appointment
- To receive a copy of *The Canadian League* magazine.
- Non-payment of membership fees results in the membership being terminated and the loss of membership privileges. Membership is reinstated upon payment of fees.
- 11 The Reception of New Members ceremony may be found in the Handbook for Spiritual Advisors and
- 12 *Ceremonies Booklet* available from national office.
- 13 The Catholic Women's League of Canada has, at times in its history, had to deal with issues where
- 14 the present culture and the church have collided. While difficult and often uncomfortable, it is
- necessary to rely on the church's teachings to assist in making decisions. Such is the case when at
- the parish level, membership issues arise from which there may be no policy in the *National Manual*
- 17 of Policy and Procedure.
- 18 The League remembers that it is "officially recognized by the Canadian Conference of Catholic
- 19 Bishops as a national private association of the faithful, 2005" [C&B 2013], and as such, consults
- with the bishops.
- 21 Protocol, which calls for acting prudently in the event of difficulties with membership decisions,
- 22 following consultation with the Vatican's Dicastery for the Laity, Family and Life:
- 1) Review the most recent edition of the *Constitution & Bylaws* and the *National Manual of Policy* and *Procedure* to ascertain whether the issue is addressed therein.
- 25 2) In consultation with the parish council spiritual advisor, the diocesan bishop and diocesan council president, seek advice and direction in order to make an informed decision as to whether
- 27 the membership in question is counter to church teaching. The local bishop must have as much
- information as possible in order to assist the parish council where a membership issue is in
- question. The local bishop will consult the League's national spiritual advisor and assist in
- 30 setting a direction.
- 3) Following consultation and a decision, the parish council president, diocesan council president and parish council spiritual advisor will meet with the person to communicate the decision.
- 4) While a person may not have been accepted as a member of the League, it is still essential to accompany with compassion the person whose membership has been declined. Use methods

that would model how Jesus would respond to a person in His midst, and find ways to affirm the person's willingness to serve.

TRANSFER OF MEMBERSHIP

- If a member moves, has a name change, or transfers to a new council, she may request the president of the council to complete:
- 6 a. a Change of Information Form for documentation and mailing to national office.
- b. a Member's Transfer Form for documentation of parish service and diocesan/provincial eligibility.

9 LIFE MEMBERSHIP

- 10 In The Catholic Women's League of Canada, life membership gives to the recipient, in addition to
- the honour, a permanent place on the national council, the same voting privileges as accredited
- delegates at an annual meeting or convention [C&B, Part XIV, Section 2 (c)], a voice in its affairs and
- 13 eligibility for a national appointment. A life member receives notice of the annual national
- convention and, at her request, a copy of the minutes, plus copies of all relevant mailings from
- 15 national office.

3

- Life membership is not intended to be a reward for years of service or a retirement gift. There are
- appropriate ways of honouring members for their dedication to the League, such as the Bellelle
- 18 Guerin award, certificates of merit and maple leaf service pins. Privilege entails responsibility.
- 19 National council requires support and active service from its life members.
- 20 Only diocesan and provincial executives are entitled to submit nominations for life membership in
- 21 accordance with the established criteria. The notice of nomination must be approved by the
- 22 diocesan/provincial executive by motion at an executive meeting indicating support for the
- 23 nomination. The responsibility for making the application is with the submitting
- 24 diocesan/provincial executive as it knows the individual's record of service. The national executive
- verifies that the criteria have been met and approves the application for life membership. Provincial
- and diocesan executives should consider whether they wish to add requirements in their own
- 27 policy and procedures manuals, provided these additions do not contravene the national criteria.

Criteria for Life Membership

- A. The nominee must have been a member of the League in good standing for at least 10 years.
- B. The nominee must have demonstrated her love of the League, her encouragement of others and her ability to participate in study, research, presentations, workshops, etc. She must be
- 32 prepared to submit a detailed summary of past research, presentations and workshops she has
- initiated or led.

- $\,$ C. The nominee must be available and willing to continue to serve the League at all levels on
- 35 committees, preparing briefs, researching reports and resolutions, facilitating workshops and
- attending conferences at the request of the national president.

1 D. League experience requirements:

- i. In provinces with diocesan councils, except Ontario, the nominee must have held executive positions at diocesan level for a minimum of four years and at provincial level for a minimum of four years, for a combination of eight years, not to include term served as diocesan president at the time she is presented with her life membership.
- ii. In Ontario, with 13 diocesan councils, the nominee must have served in executive positions at diocesan level for a minimum of eight years. In this situation, years served at diocesan level must include two years as diocesan past president at the time of the anticipated date of presentation. The nominee must also have proven her willingness to serve on provincial level by letting her name stand for a previous provincial election.
- iii. In provinces with no diocesan councils, Military Ordinariate, New Brunswick, Newfoundland and Labrador, and Prince Edward Island, the nominee must have served in executive positions at provincial level for a minimum of eight years. In this situation, years served at provincial level must include two years as provincial past president at the time of the anticipated date of presentation.
- The nomination process may begin if the nominee has met the criteria by the date of planned presentation.

Life Membership Nomination and Approval Procedure

- The Notice of Nomination for Life Membership form is completed to confirm the nominee meets all criteria and is a worthy candidate for life membership. This notice of nomination is approved by motion at the diocesan/provincial executive at an executive meeting and is signed by the nominating council's secretary and president, and mailed to the executive director, c/o CWL National Office, C-702 Scotland Avenue, Winnipeg, MB R3M 1X5 by September 15th.
- 1. Nomination forms are available for download from the national website.
- 25 2. The Nomination for Life Membership form is completed by the submitting nominating diocesan/provincial executive and must be approved by the provincial executive **by secret** ballot at an executive meeting.
 - 3. It is signed by the nominating council secretary (who verifies this executive action) and by both the diocesan and provincial presidents pending final approval upon completion of all other documentation (i.e. Life Member Nominee Questionnaire and final Life Member Checklist for the Provincial Council and signature of the provincial president). This form is mailed to the executive director, c/o CWL National Office, C-702 Scotland Avenue, Winnipeg, MB R3M 1X5. (Deadline Date: December 15th.)
- 4. The nominating council provides the contact names and addresses on the Life Member Nominee Questionnaire form and forwards the forms as indicated on the top of each form.
- 5. The Life Member Nominee Questionnaire is completed by the nominee, indicating her availability and willingness to continue actively serving the League, and forwards a copy to the nominating president, provincial president and executive director c/o CWL National Office, C-23 702 Scotland Avenue, Winnipeg, MB R3M 1X5 by December 15th.
- 6. National office verifies that the nominee meets criteria A and D and the executive director confirms this fact to the submitting nominating provincial or diocesan/provincial executives.

- A Life Membership Checklist for the Provincial Council is completed by the provincial president
 who verifies completion of the Nomination Form for Life Membership and Life Member
 Nominee Questionnaire.
- 8. Upon majority vote of approval by the provincial executive (as noted by signature of the secretary and the date of motion), the Nomination Form for Life Membership and Life Member Checklist for the Provincial Council must be submitted for final acceptance to national office by December 15th and mailed to the executive director, c/o CWL National Office, C-702 Scotland Avenue, Winnipeg, MB R3M 1X5.
- 9 9. The Life Member Checklist for the Provincial Council along with a cheque for \$300.00 from the submitting nominating council and the specific date on which the life membership will be presented must be returned to national office by February 1st.
- 10. National office will forward the completed Nomination Form for Life Membership and Life Member Nominee Questionnaire forms to the national chairperson of organization for confirmation that the nominee meets all the requirements.
- 11. Upon confirmation that all criteria have been met, the list of nominees is presented to the national executive at its winter meeting for approval by secret ballot. Late submissions may reapply.
 - 12. Following approval by majority vote of the national executive, the submitting provincial and diocesan executives and the nominee's parish council will be notified and a life membership pin and scroll will be sent to the nominating diocesan or provincial council prior to the anticipated date of presentation.

20

21

- 1 financial statement (since January 1) should be prepared for the annual meeting of members for
- 2 delegates information only.
- 3 At all levels, the executive should receive a report of income and expenses at each executive
- 4 meeting to assist in budgetary control.
- 5 At the national level, the audited financial statement presented by the secretary-treasurer is
- 6 adopted by motion at the winter national executive meeting. The oral report of the secretary-
- 7 treasurer is not adopted by motion. No action of acceptance by the assembly is required or proper
- 8 on a financial report of the secretary-treasurer unless it is of sufficient importance, as an annual
- 9 report, to be referred to auditors. A Financial Management Policy for national level is available on
- 10 request from national office.

11 Past President

- 12 Take charge of League history and archives or appoint an interested member. Bring scrapbook or
- history to some meetings for members to see. Be responsible for reviewing biannually the council's
- manual of policy and procedure for any needed additions, deletions and corrections; all changes
- must be brought to the membership (for parish councils) or the executive (for diocesan and
- 16 provincial councils) for approval before amending the manual. Engage members in the revisions
- process by inviting them to forward to national office proposed revisions to the *National Manual of*
- 18 *Policy and Procedure* by December 1st of each year. Monitor/review the *National Manual of Policy*
- 19 and Procedure and the council manual.

20 **Standing Committees**

- 21 The core purpose of the Catholic Women's League is to unite Catholic women to grow in faith, and
- 22 promote social justice through service to the church, Canada and the world. Through the core
- values of faith, service and social justice, members are called to "grow in faith, and to witness to the
- love of God through ministry and service" (Mission Statement).
- 25 Through the work of these three standing committees, that reflect the core values, "The Catholic
- Women's League of Canada will become an inclusive and engaged community of Catholic women
- 27 inspired by faith." The members will be vital participants in the church, valued partners for social
- 28 justice, respected advocates at all government levels and connected to the world (Envisioned
- 29 Future).

30 Faith

- 31 Spiritual development is the essence of the League. Its core value of faith is what sets is apart from
- 32 all other women's organizations.
- 33 Members of the League honour Mary, Our Lady of Good Counsel, as their patroness. Mary
- responded to the Lord's call, despite doubts. Her faith is an example for all members. Through their
- baptism, women are inspired by the Spirit to respond to God's call and to be a transforming force in
- 36 wider society (*Lumen Gentium*).
- 37 Ministry in faith includes spiritual ministries, liturgical ministries and church ministries.

1 Service

- 2 The League and its members have always provided service to members in their time of need, to
- 3 their parish, their local community, the country and the world. Through this standing committee,
- 4 peaceful, just and prosperous communities will be realized.

Social Justice

- 6 The League is a respected advocate at all government levels. Social justice is critical in supporting
- 7 this endeavour and is vital to accomplishing several Objects of the League. Exemplifying the
- 8 Christian ideal in home and family life, upholding and defending Christian education and values,
- 9 protecting the sanctity of human life, recognizing human dignity of all people and contributing to
- the understanding and growth of religious freedom are all foundational in achieving social justice.
- 11 Social justice enables the League to affect change in areas like policies and legislation within various
- 12 levels of government. Social justice is guided by Catholic teaching.

13 Chairpersons of Standing Committees (C&B Part XIII)

- 14 Standing committees are the cornerstone of The Catholic Women's League of Canada. Standing
- 15 committees will be led by a chairperson. She is encouraged to appoint assistants who will be named
- 16 "sub-committee chairpersons" and who will report to her regularly.
- 17 The standing committee chairperson shall:
- 18 1. Summarize memos or communiques from other levels and include the summary in her report.
- 2. Prepare a report of committee activities since the last regular meeting and incorporate recommendations and plans for the future.
- 21 3. Have two copies of the report, one for her file and one for secretary (may be e-mailed).
- 4. Find more detailed information in *Parliamentary Procedure*, available from national office and on the national website.
- 5. In consultation with the council president, appoint sub-committee chairpersons to cover specific headings under the committee to allow for more in-depth study and support for the
- chairperson.

37

38

- 6. Be familiar with and apply the procedures in Appendix 7: National Position Papers.
- 7. Be familiar with and apply the procedures in Appendix 8: Briefs, Petitions, Letter-Writing and Postcards.
- 30 A sub-committee chairperson shall:
- 31 1. Become more knowledgeable about the committee in general and the topic in particular.
- 32 Study/research the topic using reports from church documents, royal commissions of inquiry,
- parliamentary papers, independent reports, resource books and materials.
- 2. Be aware of what is happening locally, provincially, nationally and internationally through newspapers, television, magazines, annual reports, local speakers, and/or resource persons.
- 36 3. Determine which aspects of the issue would/should concern the League.
 - 4. Maintain regular contact with the chairperson, keeping her informed about:
 - upcoming events relevant to the sub-committee, advising well in advance so information may be circulated to other levels
- changing situations

- any special emphasis needed...when...why
- 2 5. Be prepared to attend meetings, conferences and seminars on the topic, with prior approval of the chairperson.
- 4 6. Send information/communiques to the chairperson for circulation in order to avoid duplication of effort.
- 7. Send a brief report of the work accomplished to the chairperson according to *Executive Handbook* guidelines.
- 8 Operating expenses for a sub-committee chairperson are included as part of the expenses of the
- 9 appropriate chairperson. The chairperson should be notified of any perceived need. Sub-committee
- 10 chairperson's expenses must be approved by the chairperson and executive and will be included
- 11 under her budgetary allowance.
- 12 The sub-committee chairperson shall serve the same term as the chairperson. A second term may
- be served at the discretion of the new chairperson and in consultation with the sub-committee
- 14 chairperson.

18

Signing Officers

- 16 Signing officers shall be the president, the treasurer and the secretary. All cheques must be signed
- 17 by two of the signing officers.

GUIDELINES FOR ANNUAL WRITTEN REPORTS

- 19 Reports are an important means of communicating with others in the parish, community and
- 20 country at large. Time lines are important in getting reports to the next level. The deadline dates for
- 21 submission of annual reports are as follows.

22	From	То	Ву
23	Parish President	Diocesan President	December 15
24	Parish Officers	Diocesan Officers	December 15
25 26	Diocesan Officers	Diocesan President & Provincial Officers	February 15
27	Diocesan Life Member Liaison	Provincial Life Member Liaison	February 15
28	Diocesan President	Provincial President	March 1
29 30	Provincial Officers	Provincial President & National Officers	March 15
31	Provincial Life Member Liaison	National Life Member Liaison	March 15
32	Provincial Presidents	National President & National Office	March 31
33	National Life Member Liaison	National Vice-President	March 31
34	National Officers	National President & National Office	April 15
35	National President	National Office	April 30

- 1 Annual reports bring accountability and credibility to the achievements of each standing committee
- 2 and reflect the work of all members across Canada. Annual reports are an important means of
- 3 communicating to others in the parish, community and country at large the activities that occurred
- 4 over the past year. The activities of a council often pertain to a particular standing committee even
- 5 though the office may be vacant. At all levels, where there is a vacancy to fill an officer position, the
- 6 president and her executive are responsible for completing the annual report pertaining to that
- 7 office.
- 8 Timelines are important in getting reports to the next level. A sample annual report form is
- 9 available on the website.
- 10 Chairpersons are asked to use each heading outlined under their standing committee as listed in
- the Constitution & Bylaws, Part XIII, Section 1. Electronic annual report form instructions for parish
- 12 chairpersons and guidelines for completion will be provided in the fall parish council mailing from
- national office. The reporting period is January 1st to December 31st.
- 14 Annual Reporting Guidelines for Diocesan, Provincial and National Officers
- All reports should be prepared in a concise, factual style, double-spaced, typed in Times New
- Roman 12-point font, with a word count of 1,800 to 2,000.
- 17 In preparing your report:
- Review the annual report summary of parish council activities provided by national office.
- Report actual activities, events or special projects.
- Categorize members' and council involvement in charities and projects.
- Include information from sub-committee chairpersons.
- Include new projects undertaken on a one-time basis with successful results.
- Report on the use of national resources, in particular new initiatives.
- When referring to an organization by name, person or title, make every effort to ensure the spelling is correct.
- Do not list every activity in the report summary. Instead, summarize the common activities and highlight one or two that were unique in some way.
- Recommendations and suggestions for the future should be general and simply stated.
- Highlight the activities of the chairperson.
- Do not include scripture, prayers or poetry.
- Do not include activities that pertain to other committees. For example, Canadian Catholic
- 32 Organization for Development and Peace service; Coady International Institute social
- 33 justice; Catholic Missions In Canada faith.
- If an activity relates to a resolution that has been adopted, the chairperson whose committee the
- action plan was referred to would report. The chairperson of social justice's annual report
- 36 should include a list of actions taken by councils or members on current and previous
- 37 resolutions. The list must include resolution numbers and titles.
- 38 When you have completed your report:
- Read it again. Did you include all the information? Did you report exclusively on activities that occurred, with a brief mention of plans for the future?
- Check for accuracy in figures, spelling, typographical errors, grammar and punctuation.

15

17

21

24

25

26

28

32

THE CANADIAN LEAGUE (C&B PART XIX)

- The Canadian League magazine is published three times a year and mailed to all members who do not subscribe to the electronic version. It is the official publication of The Catholic Women's League of Canada. The publication can be accessed in digital format on the national website. The publication of the magazine is directed by an editorial board. Submissions are subject to the approval of the magazine editorial board and the availability of space in the magazine. Articles
- 8 relating to a particular standing committee are subject to approval and/or editing by the specific
- 9 national chairperson.
- 10 1. Features appearing in every issue:
- president's message
- articles, including head shots, by chairpersons and others that are assigned to do so
- listing of current national executive
- listing of magazine editorial board
 - article by national spiritual advisor
- provincial presidents' profiles
 - activities/achievements/projects/events/photographs from parish councils
- provincial activities/projects featured with photographs on a rotational basis
- prayers, reflections, motivating faith stories, inspirational articles
- personal/human interest stories
 - special council anniversaries / birthdays / milestone notices
- Spotlight
- 23 2. Features appearing in specific issues:
 - national annual meeting of members/convention highlights (fall)
 - annual disbursement of voluntary funds (fall)
 - information re: CWL national bursary/list of recipients (fall)
- resolutions adopted at national annual meetings of members (fall)
 - photograph and biographies of new life members (fall)
- national convention information and forms (winter)
- detailed convention program (spring)
- 31 3. Features published periodically:
 - practical ideas for recruiting new members and maintaining memberships
- articles/statements from Canadian Conference of Catholic Bishops
- laws corner
- letters to the editor
- listing of new and/or reactivated councils
- Catholic Women's Leadership Foundation

- 4. Letters to the editor must be signed before being considered for publication. The decision to publish, and the editing of letters, will be at the discretion of the editorial board.
- 5. Names of councils celebrating 25, 50, 75, and every 5th anniversary beyond 75 years will be printed.
- 5 6. Names of members and former members celebrating birthdays of 100 years and over will be printed.
- 7. In the event of the death of a member of the current national executive or an honorary life member, an obituary and picture will be published; for life members, an obituary notice will be published.
- 10 8. Councils that have received authorization from the national executive for the production and sale of items bearing the CWL crest may submit a small advertisement describing the item. Such advertisements will be printed if space is available.
- 9. An honorarium will be offered at the discretion of the editorial board for solicited articles/photos that have been requested.
- All submissions for publication should be sent to:
- 16 CWL National Office, C-702 Scotland Ave., Winnipeg, MB R3M 1X5
- e-mail: communications@cwl.ca
- 18 Deadlines dates for submission are listed in each issue of *The Canadian League*.
- Note: Archived articles that have been published in *The Canadian League* are available from national office and on the national website.

SPOTLIGHT COUNCIL SUBMISSIONS

- 22 Spotlight, a designated page on cwl.ca, is a member-driven creative outlet that serves the purpose
- of spreading the good news of parish council events. It provides frequent coverage of council
- events and remains a work in progress, constantly dependent on input from members.

25 **Spotlight Guidelines:**

- 26 Submissions that meet the following criteria will be posted to the website:
- 27 1. Each submission shall be typed and not exceed one paragraph or about 50 words.
- 28 2. Each submission shall be limited to one topic and one photograph.
- 29 3. Councils may send more than one submission.
- 30 4. Items must be about CWL events. How was the CWL involved?
- 31 5. Council title and location must be mentioned.
- 32 6. Items should be new or innovative and able to be replicated by councils.
- 7. There will be limited focus on council anniversaries, service pins, members' years of service and members' birthdays. They may be listed. Details will be included only if there is significant importance to the event.
- 36 8. In order to ensure the highest quality photographic reproductions in all communications, it is 37 important to supply well lit, blur free, high resolution photographs (ideally 300 dpi). 38 Whenever possible please submit the original photograph (either electronically or by mail).

- 9. Photographs should be cropped to eliminate distracting details and provide better balance.
- 2 10. Newspaper articles will be eliminated unless they are clearly readable and authorization to reprint has been received.
- 4 11. Personal comments shall be excluded or edited out.
- 5 12. The executive director in consultation with the secretary may decide not to publish a submission.

COUNCIL FACEBOOK GUIDELINES

- 8 Councils are engaging through various social networking sites and Facebook is finding a prominent
- 9 role in that list. Recommendations for use of and subsequent monitoring of a Facebook page for
- parish councils should include/observe/practice the following:
- 11 Do:

- Request written permission if the council intends to use the League crest.
- Assign one or two administrators to moderate the account and post messages.
- Be respectful of the League and its members.
- Know your members and tailor content to their needs.
- Engage your members. Ask for feedback, ask questions, communicate with them, etc.
- Reply to questions as quickly as possible.
- Use a recognizable profile picture.
- Promote the League through your own contacts. Follow others first, comment, like, etc.
- Keep posts brief, timely and concise.
- Compose posts carefully and thoughtfully. You do not want to offend or harm the reputation of the League.
- Proofread and be sure material referenced is accurate before publishing.
- Vary your posts (text, links, photos, videos, etc.) and vary your content.
- Post at strategic times during the day based on your audience. Facebook posts should be limited to one or twice per day to encourage engagement.
- Share posts and information relevant to your members from the national Facebook page.
- Tag other people and businesses when mentioned in photos, text posts, etc., but be considerate of those you are tagging. Be courteous and ask permission first.
- Be aware that individual members do not speak on behalf of the League.
- Be sure to indicate when views are personal, and not the League's.
- Periodically update the "About" page.
- 33 Don't
- Post private matters on a public wall. Use private messaging.
- Overshare/Overpost.
- Abuse hashtags.
- Oversell/overmarket.
- Let your page become dormant.
- Use Caps Lock.
- Repeat the same post.

STYLE GUIDE FOR PUBLICATIONS

- 2 The style guide ensures uniformity throughout all League publications. The style guide may be
- 3 revised at any time by a decision of those in attendance at any meeting of the administrative
- 4 committee.
- 5 Titles

1

- 6 Italicize the titles of books, magazines, plays, operas, motion pictures, videos and themes. For titles
- 7 of musical compositions, television programs and anything that is a published article, use
- 8 uppercase/lowercase style and enclose in quotation marks; e.g., The article "We Can Make A
- 9 Difference!" was published in the winter 2000 issue of *The Canadian League*.
- 10 If you are referring to a published article and do not have the name of the source publication, the
- title of the published article is not italicized and is enclosed in quotation marks; e.g., The article,
- "We Can Make A Difference!" is very informative.
- 13 Names
- The first time a person is named in the article, the first name or initials are included. Include any title as well; e.g., Archbishop Martin Currie.
- When a new name is being introduced, place it in context by explaining who that person is or
 what that person represents; e.g., The President General of the World Union of Catholic
 Women's Organizations (WUCWO), Maria Giovanna Ruggieri, is attending the lecture.

19 Bullets, Letters, Numbers, Punctuation

- 20 Use bullets when listing an item or thought that is not a complete sentence. If there are related
- 21 thoughts on the same line, they may be separated by a semicolon. Do not use commas at the end of
- 22 the word or thought. The last bulleted item on the list should not be followed by a period; e.g.,
- When packing your tote bag for the beach, remember to take:
- sunglasses
- 25 sun screen
- beach towel (preferably a large one)
- bathing suit
- 28 When listing items that are complete sentences, capitalize the first word following the
- dash/number and end with a period, as exemplified on "Names" above. In this case, use one of the
- 30 following methods:
- 31 numbers 1. 2. 3.
- letters a. b. c.
- lowercase Roman numerals i. ii. iii.
- 34 dashes −
- 35 bullets
- 36 **Spelling**
- 37 Use the "Canadian" spelling of words; e.g., honour, colour, favour, saviour, centre.
- 38 Capitalization

APPENDIX 2: ETHICAL GUIDELINES

2 3 4	Baptism in the life and mission of Jesus Christ involves ongoing faithfulness to the life and the mission of the church. The mission of The Catholic Women's League of Canada flows from the Mission Statement as:
5 6 7 8	The Catholic Women's League of Canada calls its members to grow in faith, and to witness to the love of God through ministry and service.
9 10	The Mission Statement pledges each member to try, as far as humanly possible, to conduct herself, with love and care, in a manner respectful of those whom she serves.
11 12 13 14 15 16 17	As the <i>Catechism of the Catholic Church</i> quotes from Pius XII in his February 20, 1946, Discourse: "Lay believers are in the front line of Church lifethey in particular ought to have an ever-clearer consciousness not only of belonging to the Church, but of being the Church, that is to say, the community of the faithful on earth under the leadership of the Pope, the common Head, and of the bishops in communion with him. They are the Church." (899) These ethical guidelines are also, therefore, situated within the context of lay ministry and participation as members in the common mission of the church.
18 19 20 21	In response to an emerging consensus in recent years about the need for clearer ethical guidelines in Catholic institutions and associations, the League recognizes its responsibility to provide a set of clear ethical guidelines for its members, in keeping with both the Mission Statement and the Objects of the League.
22 23 24 25 26 27 28 29 30 31	 The Objects of the League shall be to unite Catholic women of Canada: to achieve individual and collective spiritual development to promote the teachings of the Catholic church to exemplify the Christian ideal in home and family life to protect the sanctity of human life to enhance the role of women in the church and society to recognize the human dignity of all people everywhere to uphold and defend Christian education and values in the modern world to contribute to the understanding and growth of religious freedom, social justice, peace and harmony
32	GENERAL NORMS OF BASIC RESPECT AND CARE
33 34	Catholic moral and social teachings are founded on the affirmation of the sacred dignity of every human person created in the image and likeness of God. (Genesis 1)
35 36	(Note: The bracketed numbers that follow in the guidelines refer to the corresponding Objects of the League.)

- 1 In all areas of service, members are called upon to:
- Communicate and act in a manner that is consistent with the common mission of the church (2)
- Maintain an active relationship and good standing with the Catholic church (2)
- Seek ongoing faith education and spiritual development (1)
- Communicate and act in ways that respect the equal dignity and worth of every individual (6)
- Communicate and act in ways that reach out to those who are suffering, weak or vulnerable (6)
- Demonstrate respect for diverse cultures (8)

24

39

- Avoid discrimination "based on race, national or ethnic origin, colour, religion, sex, age or
 mental or physical disability" (Canadian Charter of Rights and Freedoms) (8)
- Refrain from and protect others from any form of coercion, intimidation, questionable behaviour or abusive words or actions (6)
- Create e-mail addresses used for League communication that respect Catholic values and the Objects of the League.

TRANSPARENCY AND TRUST IN RELATIONSHIPS

- 15 Christian leaders are called to be "good shepherds" who care about those whom they serve and who 16 refrain from exploiting their position for their own personal interests or agenda. (Jn. 10, 1 Pr. 5)
- 17 Where League service involves confidential communication, counseling and trust, members should:
- work always to promote the interests and well-being of those being served, refraining from exploiting relationships of trust and authority
- treat all communications from those they serve with confidentiality except when permission for
 disclosure is granted
- understand the limits of their own competence and make referrals to other professionals when appropriate

RELATIONSHIPS WITH YOUNG PERSONS

- Jesus encouraged His disciples to welcome and reach out to children (Mark 10) and His teachings underline the need to develop a moral environment that protects the well-being of young people.
- 27 In any outreach to young persons, members should exercise ethical vigilance and:
- promote programs or services for children and adolescents aimed at a healthy, integrated development of the young person's faith, values, personality, talents and mental and physical abilities
- promote the rights and dignity of young people while remaining mindful of parental rights and obligations
- promote respect for the young person's cultural background and identity
- foster a culture that promotes balanced and reasonable goals for young people
- monitor and report any form of behaviour, inappropriate speech and over-familiarity towards young persons
- ensure that two adults are always present when accompanying one or a group of young persons or when transporting them
 - follow diocesan protocol for the protection of children and vulnerable persons

APPENDIX 3: SAMPLES

2 SAMPLE AGENDA Record the date, place and time of the meeting. 3 4 The meeting is called to order. 5 b. The president gives her remarks, which include announcements and details of programs or 6 activities following the meeting. 7 c. The League Prayer is recited by members. 8 d. A scripture reading/reflection or other liturgical prayer, adapted to local customs, is given. 9 e. The president asks for a motion to adopt the agenda. 10 f. If the minutes were not circulated prior to the meeting, the secretary reads a summary of the previous general meeting and a report of executive meeting. 11 12 g. The secretary reads the list of correspondence received and, where indicated, attends to outgoing correspondence or brings back under "New Business." 13 14 h. The treasurer presents the report of receipts and disbursements since the previous general meeting and, where indicated, is authorized to pay accounts. 15 16 Reports are given from standing committee chairpersons or chairpersons of any special 17 committees. All reports are tabled with the secretary. Unfinished business from minutes and reports is then dealt with and should be itemized on the 18 19 agenda. 20 a. 21 b. etc. 22 k. New business, if any, is dealt with and should be itemized on the agenda. 23 a. 24 b. etc. 25 The spiritual advisor is asked for a message and blessing. 26 m. The president asks - "Is there any further business to come before this meeting?" If not, then a 27 motion to adjourn is in order.

The meeting may close with a prayer and a hymn.

1

28

1	SAMPLE MINUTES				
2 3		St. Mary Parish Council of The Catholic Women's League of Canada Minutes of the Regular General Meeting Held on February 16, 2013			
4 5		regular general meeting of St. Mary Parish Council of The Catholic Women's League of Canada held on February 16, 2013, at $7:00~p.m.$, in the parish hall.			
6	1.	President Kay Fine called the meeting to order at 7:00 p.m.			
7	2.	Spiritual Advisor Fr. James Brown led the members in the recitation of the League Prayer.			
8	3.	A scripture reading and reflection was given by Chairperson of Faith Cathy Baker.			
9	4.	President Kay Fine requested the adoption of the agenda.			
10 11		MOTION #2022.03.28-01 THAT the agenda for the February 16, 2013 regular meeting of St. Mary Parish Council be adopted.			
12		Moved by: [name] Seconded by: [name] MOTION ADOPTED			
13 14 15 16	5.	Betty Green read the minutes of the January 14, 2013, general meeting and the following correction was made: "The treasurer reported a bank balance of \$516.24." Minutes were approved as corrected. She then read a report of the executive meeting held on February 4, 2013.			
17 18 19 20	6.	 Secretary Betty Green reported the following correspondence: received a thank you from Fr. Smith for anniversary gift and information on diocesan convention from diocesan president sent a sympathy card to family of Irma White 			
21 22	7.	Treasurer Fern Plant reported a balance of \$560.00 on hand as of February 15, 2013. Financial report was filed for audit.			
23 24		MOTION #2022.03.28-02 THAT the bill for \$14.60 presented by Betty Green for supplies and stationery be paid.			
25		Moved by: [name] Seconded by: [name] MOTION ADOPTED			
26	8.	Standing Committee Reports			
27 28		Faith: Chairperson Cathy Baker reported on the World Day of Prayer and informed members of the Easter celebrations. Copy attached.			
29 30	Service: Chairperson Thelma Baxter reported on the CCODP program, the Valentine's Day party held at the seniors' home and on the request to assist with the Cancer Fund. Report attached.				
31 32	Social Justice: Chairperson Mary Le Clair reported that members are writing letters to their federal and provincial politicians on the palliative care resolution.				
33 34 35		MOTION #2022.03.28-03 THAT the members of this council assist the Cancer Fund by canvassing during the drive for funds. Moved by: [name]			

1		Special Committee Repo	orts		
2		Convention Committee convention were progre	-	•	plans to host the diocesan
4	9.	Unfinished Business			
5 6		Reception for First Comeeting:	ommunion – the follow	ving motion was p	postponed from the January
7		MOTION #2022.03.28	-04 THAT this council	purchase a rosary	for each first communicant
8		at a cost of \$5.00 each			MOTION ADOPTED
9		Moved by: [name]	Seconded	by: [name]	MOTION ADOPTED
10	10.	. New business			
11		Recognition of Charter	Members –		
12					ins to our charter members
13		on the occasion of the		sary. by: [name]	MOTION ADOPTED
14		Moved by: [name]		, ,	
15 16		Announcements - The Diocesan Centre at 2:00		g to be held on Sati	ırday, March 17, 2013, at the
17 18	11.	. Fr. Brown spoke abou blessing.	it the catechetical pro	gram for adult pa	rishioners and imparted his
19 20	12.	. President Fine annound Life Education with a sc		evening; an audio-	visual presentation on Family
21	13.	. Meeting adjourned at 8	:10 p.m.		
22 23	14.	. Meeting closed with the Lady of Good Counsel.	e Prayer to Our Lady of	Good Counsel and t	he singing of the hymn to Our
24					
25	Bet	tty Green, Secretary		Date	Approved
26					
26 27	— Kar	y Fine, President			
_,	114	y Time, Trestaene			
28	No	te Points of Procedure:	7: motion to pay bill		
29			9: postponed motion	as unfinished busine	ess
30					

1	SAMPLE PARISH COUNCIL BUDGET	
2	Our Lady of Good Counsel Parish Council	
3	January 1, 20 to December 31, 20	
4	Estimated Receipts	
5	Membership fees	\$ 1,500
6	Sale of CWL items	100
7	Fundraising events	
8	Bazaar	3,000
9	Card party	900
10	Bake sale	300
11	Sale of calendars	100
12	Interest on bank balance	<u> </u>
13		5,910
14	Estimated Expenditures	
15	Per capita to national	\$ 1,300
16	Hall rental	250
17	League supplies	400
18	Cards and gifts for shut-ins	35
19	Stationery	25
20	Postage	50
21	Kitchen supplies	100
22	Christmas gifts	150
23	Annual meeting of members/convention expenses (president)	500
24	Honorariums	200
25	Donations to voluntary funds	
26	Coady International Institute Fund	200
27	Catholic Near East Welfare Association	200
28	Canadian Catholic Organization for Development and Peace	200
29	Other donations	
30	Meals on Wheels	100
31	Breakfast program	100
32	Women's shelter	75
33	Birthright	150
34	Elementary school prize	50
35	High school leaving bursary	100
36	First communicants	100
37	New tables and chairs for the church hall	600
38	Bank charges	25
39	New initiatives if revenue allows	<u>1,000</u>
40		5,910
41	Net Revenue	\$ 0

- 2 A position paper is a formal statement defining the League's position or stance on a certain topic or
- 3 issue. It gives readers a summary of the dimensions of the topic or issue from the League's
- 4 perspective.
- 5 A position paper is used both for the information of members and for the public. It can serve to
- 6 transfer knowledge and understanding of a particular topic or issue and provides information to
- 7 aid in making decisions regarding members' actions. They are often written in response to one or
- 8 more League resolutions previously adopted at the national level. Position papers can also reflect
- 9 League positions presented through correspondence by the national president and may be used as
- 10 a response by the League to a position or plan of action put forward by another organization, such
- as the Canadian Conference of Catholic Bishops. Position papers may also be warranted in response
- to current or pending national or international legislation.
- 13 Position papers provide supporting evidence on a topic or issue. They, therefore, require research
- when being developed because the statement must be supported by facts.
- 15 League resolutions and policies and procedures are alternative documents to position papers.
- 16 Resolutions reflect League priorities and direct members' actions. Policies and procedures guide
- day-to-day administration at all council levels and provide information on how members should
- 18 represent the organization. Because position papers are more global and higher-level documents
- 19 providing information and guiding actions, there are fewer position papers than resolutions,
- 20 policies, and procedures. It is, therefore, important to reflect on a topic or issue from the
- 21 perspective of all types of League documents when considering the appropriateness of a position
- paper. The topic or issue may be addressed better by a new resolution, a policy and procedure or a
- 23 combination of documents.
- 24 Briefs provide legislators and policymakers with a clear statement of the desired action an
- organization wishes them to take (i.e., the passage of legislation, contents/language of a bill that
- 26 would make it acceptable to the organization). Position papers and adopted national resolutions
- would guide and support the information contained in a brief to the government.
- 28 Policy
- 29 By their very nature, position papers are the exclusive responsibility of the national level. The
- 30 content of a position paper reflects the organization's national nature, its relationship with the
- 31 Catholic church and its membership.
- 32 All position papers shall be in accordance with the teachings of the church and the established
- 33 policy of the League. They must reflect the mission, core principles and objects of the League and
- must not conflict with a resolution adopted at the national level.
- 35 The updating or development of a position paper is the responsibility of the national chairperson of
- 36 faith, service or social justice to whom the topic or issue pertains. All position papers shall be
- 37 reviewed by the respective national chairperson for relevancy once in every president's term.

- 1 The drafting of revisions to current position papers and the development of new position papers
- 2 shall be the responsibility of ad hoc committees approved and appointed by the national president.
- 3 Drafts of new and revised position papers and those recommended for reaffirmation and archiving
- 4 shall be reviewed by the national spiritual advisor, the national president and the executive
- 5 director prior to presentation to the national executive for consideration. The national executive
- 6 shall subsequently review the position papers prior to motions for adoption, reaffirmation or
- 7 archiving.
- 8 Archiving of position papers shall occur within a ceremony at the national annual meeting of
- 9 members/convention in the second year of the president's term. It may coincide with the ceremony
- 10 for archiving of resolutions.
- 11 New, revised and reaffirmed position papers shall be reported at the national annual meeting of
- members/convention.

13 Procedures for the Development and Review of League Position Papers

- 14 Determining the Need for a Position Paper
- The following are questions to be answered when considering the development of a position paper
- or critiquing the relevance of a current position paper.
- Is it a real and current topic or issue with genuine controversy or uncertainty within broader society or the church? Could members have different thoughts and approaches to the topic or issue?
- Is the topic or issue critical to the League from the perspective of being central to the definition of who the League is as a national organization of Catholic women?
- Will advocating a position or highlighting a topic or issue help members understand and engage in the League's mission?
- Is there enough research and evidence to support the position?
- What is the value of the position paper from the perspective of League documents (resolutions, policy and procedures, national president communication) and government legislation? The following points should be given consideration:
- o Is there a benefit to having a position paper?
- 29 o Would there be a benefit to a new resolution?
- o Is it a topic for a new policy and/or procedure?
- When reviewing current and archived resolutions, are there topics and issues that merit updating a current position paper or developing a new position paper?
- When reviewing letters, briefs or memos communicated during the previous or current national president's term, does the communication merit a League position on the topic or issue?
- When reviewing current national or international legislation, are there topics or issues identified that may merit a position paper?
- When reviewing current position papers, they should be evaluated based on either requiring revision, reaffirmation or archiving. If other existing position papers have addressed the topic or issue, consideration should be given to the following:
 - revising the existing position paper

40

41

combining related topics and issues into one position paper

- 1 o developing a new position paper
- 2 o reaffirmation of the position paper by the national executive
- 3 o archiving one or more position papers
- 4 Writing a Position Paper
- 5 Position papers are most effective when concise in format, no longer than two typed pages,
- 6 including references. This is especially important when considering position papers that legislators
- 7 and policymakers will read.
- 8 The League position must be presented with support from reliable sources and facts. Avoid
- 9 personal opinions and maintain a dignified tone. Reflect on various positions that members may
- 10 have regarding the topic or issue. Reflect on the effect of the topic or issue on society, paying
- particular attention to presenting the League's position sensitively and in a non-judgmental, non-
- 12 partisan manner. The position paper may include suggestions for actions in keeping with the
- church's respect for the dignity of persons.
- 14 Include current statistics and information that support the position.
- Facts information that can be verified (supported by valid research and statistics or is considered an accurate representation of experience or reality)
- Supportive church documents –consistent in context and language with the beliefs and doctrine of the Catholic church
- Statistical interpretation application of statistics to the topic and examples of facts
- Expert opinions knowledgeable opinions supported by research, reliable sources and expertise related to the position statement
- Personal evidence examples of experiences related by a knowledgeable person
- Resources to assist with the development and critique of position papers.
- There are tools available that can assist in determining the relevancy and merit of documents and internet sources for the topic or issue being researched. Following are two examples of such tools
- o RADAR (Rationale, Authority, Date, Accuracy, Relevance) Tool
 - o CRAAP (Currency, Relevancy, Authority, Accuracy, Purpose) Tool
- Holy See archives –Vatican documents, papal encyclicals, constitutions, letters and exhortations,
 as well as the *Catechism of the Catholic Church*
- The Canadian Conference of Catholic Bishops (CCCB) website
- Federal government websites and documents

- Format the position paper using the approved League template.
- Position statement a clear, concise statement regarding the League's position on the topic or issue
- Background –the current political and/or societal context underlying the League position statement. Key components must be presented in a way that is easy for the reader to understand. It is important to describe why the League position is important and to support the validity of the position with evidence.
- Supportive actions identify recommended measures to support the position taken

- Supporting documents list of documents (works cited) referenced to support the information
 and evidence included in the position paper background
 - o current and archived national resolutions supporting the League position
- o other League documents (League position papers, memos, letters from the national president and briefs)
 - church documents

6

8

16

17

18

19

20

21

22

23

24

25

26

27

28

29

3031

32

33

34

35

36

37

38

39

40

- 7 o government bills and documents
 - articles and publications
- Status date of the initial adoption as a position paper and the most current date it has been reviewed, revised, reaffirmed or archived.
- 11 The League uses Modern Language Association (MLA) style when referencing sources. The most
- 12 current version of the MLA format must be used. It is recommended to refer to university websites
- 13 that publish the most current detailed guides for using MLA format. An example of a university
- website is the Purdue University Online Writing Lab (OWL at Purdue).
- 15 Determining a Recommendation for a Current Position Paper
 - 1. Recommend the position paper as REVIEWED when there
 - have been no new League or church documents or legislation relevant to the position paper topic or issue since the adoption or the last review date
 - are no revisions required
 - o in the League position
 - o in the position paper background (statistics, language, definitions, context)
 - o in the supporting documents. They are still relevant and there are no new documents that need to be included.
 - The position paper would state that it has been reviewed, showing only the most current date of adoption of the review by the national executive.
 - 2. Recommend the position paper for REVISION when
 - the topic or issue has undergone some changes through resolutions, legislation or church documents, and
 - the position paper topic or issue is still relevant and meets the criteria for a position paper, and
 - the new League documents and legislation merit a revision in any of the following
 - o the League position statement
 - the position paper background (statistics, language, definitions, context)
 - the supporting documents. They are outdated, not relevant and/or there are new documents that should be included
 - The position paper would state that it has been revised, showing only the most current date of adoption of the revision by the national executive.
 - 3. Recommend the DEVELOPMENT OF A NEW POSITION PAPER when
 - the topic or issue is still relevant and meets the criteria for a position paper but is not adequately addressed by the current position paper, and
 - extensive revisions are required to the position paper in any of the following

1 o the League position statement

3

4

5

7

8

9

10

11

12

13

14

15

1718

19

- 2 o the position paper background (statistics, language, definitions, context)
 - the supporting documents. They are outdated, not relevant and/or new documents should be included.

The newly developed position paper would show the date of adoption by the national executive.

- 6 4. Recommend the position paper for REAFFIRMATION when
 - there have been new League resolutions, policies and procedures and/or legislation relevant to the topic or issue since the position paper was published or last reviewed, and
 - the new League documents and/or legislation do not require a revision in
 - o the League position statement
 - the position paper background (statistics, language, definitions, context)
 - the supporting documents. They are still relevant and no new documents need to be included.
 - The position paper would state that it has been reaffirmed, showing the date of adoption by the national executive.
- 16 5. Recommend the position paper for ARCHIVING when
 - it no longer fulfills the criteria for a position paper
 - the position paper has been incorporated into a new or revised position paper
 - the topic is no longer relevant or current
- the topic is still current but no longer an appropriate topic/issue for a position paper
- The position paper would state that it has been archived, showing the date of adoption by the national executive.
- In addition to archiving, there could be a recommendation of other options through the relevant
- 24 national chairperson, such as a new resolution and/or a new policy and/or procedure.

APPENDIX 8: BRIEFS, PETITIONS, LETTERS AND POSTCARDS

- 2 From its beginning, the League has involved itself in social concerns by taking action through
- 3 communication with government and organizations on many issues. Topics of national or
- 4 international concern are addressed by the national council to the federal government and other
- 5 public forums using various methods of communication. Topics of provincial or municipal concern
- 6 are addressed by provincial, diocesan and local parish councils. The most common method is
- 7 through the resolution process. Other forms of League communication include position papers,
- 8 briefs, letters, petitions and postcards.
- 9 An adopted resolution states the League's position and directs members' actions. A position paper is
- 10 a document that provides well-researched information on a League position regarding a topic or
- issue. A brief is developed in response to a request from a government agency or organization or is
- 12 initiated by an individual or group. A petition, a letter and a postcard are other forms of
- 13 communication that provide legislators, policymakers and organizations with a statement of the
- desired action one wishes them to take. The League is non-partisan, meaning it does not have an
- affiliation or bias towards a political party. This does not infer neutrality for social issues and
- 16 advocacy.

- 17 The following policies and procedures provide information and guidance for members at all levels
- when writing briefs, petitions, letters, or postcards. Policies and procedures for writing resolutions
- are in the *Resolutions Handbook*, available on the national website. The policy and procedure for the
- development of League position papers are found in Appendix 7 of the *National Manual of Policy and*
- 21 Procedure.
- 22 Briefs
- A brief is a statement expressing the League's position and recommendation on a topic. It may
- 24 convey information, express an area of concern, give an overview of an issue, make
- 25 recommendations and/or request decisions and actions.
- A brief may be prepared at the initiative of the League or as a response to a request for public input.
- 27 This request can come from a variety of sources, such as government departments, parliamentary
- 28 committees, agencies, commissions or organizations, such as the Canadian Conference of Catholic
- 29 Bishops.
- 30 The structure and content of a brief is based on the topic/subject matter and the organization or
- 31 government body for which it is intended.
- 32 Preparing a brief on pending federal/provincial/territorial/municipal legislation or some other
- issue supported by a League resolution(s) or position paper(s) is a means of
- giving visibility to the League as a women's organization with significant membership
- presenting the League's position at public hearings on topics or issues in pending government legislation
- giving voice to Catholic values in a secular world
- being a voice for social justice in a proactive manner
- addressing a topic or issue in a timely manner

- 1 *Policy*
- 2 A brief must be written in accordance with the mission statement, core principles and objects of the
- 3 League. It must not be in conflict with adopted resolutions at the national, provincial or diocesan
- 4 levels.
- 5 Any member may prepare a brief in response to a topic or request. A brief addressing a national
- 6 issue is prepared in consultation with the national administrative committee and the relevant
- 7 standing committee chairperson(s), who are also responsible for reviewing and approving the
- 8 completed brief.
- 9 A brief addressing provincial, diocesan or municipal issues should be prepared in consultation with
- 10 the executive at the appropriate level, which is also responsible for reviewing and approving the
- 11 completed brief.
- 12 Procedure
- 13 In order to be effective, briefs must contain accurate, current and well-researched information.
- 14 Briefs presented to the government and other organizations must be written in a tone that is
- positive and persuasive, provide recommendations and request action. A brief must adhere to
- specific formatting structures, timelines and the manner of submission dictated by the government
- body or organization to which it will be submitted. A background paper may accompany the brief as
- 18 supplementary information.
- When preparing a brief
- consult with the appropriate level of the League regarding the issue
- research the issue as thoroughly as possible using reliable sources
- document the sources used and consulted
- use the required format from the government body or organization
- develop the brief according to the required formatting
- submit the brief to the level of the League responsible for its review and approval
- 26 National-level briefs shall be published on the national website. New national briefs will be reported
- at the national annual meeting of members/convention.
- Note: The structure of a formal brief, as described in this process, is different from that of a brief that
- supports a resolution. Refer to the *Resolutions Handbook* when preparing a resolution brief.
- 30 **Petitions**
- 31 A petition is a form of public voice through a collection of signatures expressing an issue of concern
- and requesting the government or an organization to take specific action.
- 33 Petitions can be prepared and processed as printed documents or in an electronic format (e-
- 34 petitions).
- 35 Policy
- A petition must be written in accordance with the mission statement, core principles and objects of
- 37 the League. It must not conflict with adopted resolutions, positions and policy at the national,
- 38 provincial or diocesan levels.
- 39 Any petition of a national concern developed on behalf of the League must first be reviewed and
- 40 approved by the national executive prior to circulation of the petition. Any petition of a provincial or

- 1 local concern developed on behalf of the League must be reviewed and approved by the appropriate
- 2 executive (provincial or diocesan) prior to circulation of the petition.
- 3 Petitions developed by an organization other than the League that are of national concern need
- 4 national-level approval prior to circulation. Petitions of other organizations at other levels are to be
- 5 approved by the appropriate executive (provincial or diocesan) and be consistent with the policy
- 6 regarding affiliations with other organizations in the *National Manual of Policy and Procedure*.
- 7 It is strongly recommended that members or councils consult with the local bishop or pastor for
- 8 permission before circulating a petition in the diocese or parish. If a petition is not initiated by the
- 9 League, members are welcome to personally sign it, but League membership information must not
- 10 be used to circulate the petition.
- 11 Procedure

14

19

20

- When drafting a petition, ensure that it
 - meets all the requirements established by the rules and practices of the receiving government body or organization
- contains specific information explaining why that level of government or organization is being petitioned
- 17 When drafting a petition to a government body, be aware that
- for petitions to the federal government, the following specific terms are used
 - o petitioner a person preparing and submitting a petition
 - o prayer the text of a petition is a request called a "prayer"
 - o addressee to whom the petition is addressed (House of Commons, member of parliament)
- only a member of parliament can present a petition to the House of Commons, therefore, a petitioner must find a member who is willing to present the petition
- other levels of government may have their own terminology
- a petition to a municipal, provincial or federal government body may be presented by an elected
 official during a sitting of that government
- each level of government has rules, available on their websites, regarding the drafting and submission of paper and electronic petitions
- for the federal government, the clerk of petitions, a non-partisan House of Commons employee, certifies that all requirements have been met; failure to meet the requirements may result in the petition not being accepted
- When drafting a paper petition, ensure that the petition
- is on the required paper size
- maintains a respectful and dignified tone
- contains the prayer for government body or organization to take some action or refrain from taking some action
- includes on each page either the prayer or "Petition concerning..." and a statement of the subject matter of the petition
- avoids directly requesting the expenditure of public funds
- requests signatures, printed names and addresses
- 41 For more information and full instructions on petitions and e-petitions, contact the local
- 42 representative at the appropriate level.

- Federal: Clerk of Petitions
 Clerk's Office
- Municipal: City or town Clerk's Office
 Organizations: Refer to their website

5 Letter-Writing

- 6 The League strongly promotes the use of personal letter-writing as an effective means of expressing
- 7 one's thoughts to government or other organizations. A letter is written to convey the League's
- 8 position, often on matters relating to resolutions.
- 9 It is important for individuals and groups to write letters to their members of parliament,
- 10 provincial/ territorial or municipal government representatives and other organizations to bring
- attention to specific concerns or acknowledge positive action.
- 12 A personal letter written by a constituent to their governmental representative requires a response.
- 13 Policy
- 14 Official letterhead is used by the president when she is writing on behalf of the membership. The
- topic of the letter is clearly stated, has the approval of the council's executive and is signed by the
- 16 president.
- An individual member may write a letter using her own stationery, expressing her personal opinion.
- Her letter is not written on behalf of the League.
- 19 After the adoption of a national resolution, members are encouraged to write letters to the
- 20 government, according to recommendations in the action plan of the resolution. Likewise, a
- 21 resolution of a provincial/ local concern can only be acted on after adoption at the
- provincial/diocesan annual meeting of members/convention.
- 23 Procedure

28

35

40

- 24 Letter-Writing Guidelines for Council Presidents
- use letterhead representative of the council
- state which level of the League is being represented if the letter is supporting an adopted resolution
 - state the level at which the resolution was adopted and the date of adoption
- o cite words of the resolution as contained in the resolved clauses
- if the letter is addressing a government bill, include its number and name
- 31 Letter-Writing Guidelines for Individual Members
- do not use League letterhead
- state that you are writing as a private or concerned citizen
- if the letter is supporting an adopted resolution
 - o state the level at which the resolution was adopted and the date of adoption
- o cite words of the resolution as contained in the resolved clause(s)
- if the letter is addressing a government bill, include its number and name
- refer to the *Personal Letter-Writing Guide* on the national website
- 39 When to Write
 - after resolutions are adopted at their final destination
 - when policy decisions are being made by a government body or organization

- after the introduction of a government bill
- early in parliamentary and legislative sessions
- any time a concern arises
- 4 A copy of the letter can be sent to other government officials. Letters can be sent to organizations
- 5 that also support or advocate issues contained in the letter. A copy of a letter can be sent to other
- 6 interested parties, such as

- the prime minister and leader of the official opposition
 - elected municipal and provincial/territorial representatives
- 9 members of parliament
- a cabinet minister or senator involved in the legislation
- a government member who sits on a relevant legislative committee
- members of the board of an organization, senior management
- 13 Letter Style and Content
- When addressing a resolution, state its title, the year and the level at which it was adopted at its final destination.
- Refer to a bill number and title when writing concerning federal or provincial/territorial legislation.
- Refer to the bylaw number and title when writing concerning a municipal bylaw.
- An original letter is more effective than a form letter.
- Write in a positive, constructive, polite tone, using your own words.
- Personalize the message and include relevant experiences, if possible.
- Address only one topic/issue of concern.
- State why the topic/issue is of interest and any relevant credentials or background you may have.
- Be concise and keep to two to three points to explain your position.
- A question in the letter may elicit a response.
- Ask for clarification or information on their stance on the topic/issue.
- Thank the representative for any positive action in the past, especially regarding a resolution or initiative.
- Make a clear and realistic request for action.
- Request a response to the letter.
- Thank the representative for their time and consideration.
- In addition to your signature, print your name and return address.
- Keep a copy of the letter to refer to if a response is received
- 35 Forms of Address
- 36 For information on how to address communication to the various federal and provincial/territorial
- 37 government officials, legislators, dignitaries, and clergy refer to
- the federal government webpage, "Styles of Address"
- Personal Letter-Writing Guide on the national website
- websites for municipal levels and individual organizations

- 1 No stamp is needed for letters to members of parliament or senators when sent to care of the House
- 2 of Commons or Senate of Canada. Refer to the Canada Post website for the most current information
- 3 on postage requirements.
- 4 Sending Emails to Politicians
- Emails can be just as effective as a letter to a member of parliament or member of provincial/territorial and municipal government as staff handle both in the same manner.
- 7 The forms of address, content and style follow the same standards as that of a letter.
 - Include an address and postal code. This is especially important when writing as a constituent.
- 9 Letter-Writing Campaigns
- \bullet Multiple letters on the same issue can attract more attention, especially if it is a topic of interest
- to the government representative or organization.
- If you use a template, personalize the letter as much as possible.
- Share the letter with other members so they can advocate for the same cause.
- 14 Postcards

- 15 Postcards can be an effective way to request action by elected representatives.
- The graphics and font can attract the attention of recipients.
- A postcard note is quick to read.
- Postcards are easy to produce and circulate and do not require an envelope.
- The more postcards a representative receives on the same issue, the more likely they are to give it consideration.
- Postage to mail a postcard is similar to that of mailing a letter.
- 22 Policy
- 23 Members/councils wishing to reproduce the League crest on a postcard must first obtain written
- 24 permission from the national office.
- 25 Prior to circulation within the League, the national executive must review and approve
- postcards developed by the League
- postcards developed by members/councils on behalf of the League
- postcards developed by other organizations
- 29 Members are welcome to personally sign postcards but shall not use a parish council or parish to
- 30 circulate a postcard campaign that has not been initiated by the League.
- 31 Procedure
- 32 When writing a postcard
- focus on one point and state the issue clearly
- write a support statement or a statement of fact, or provide a statistic
- close with an open-ended question.
- Postcards mailed to the federal government, such as to a member of parliament or a senator, do not
- 37 require postage when sent to care of the House of Commons or Senate of Canada. Refer to the
- 38 Canada Post website for current information.